Financial statements for the year ended 31 March 2025 and Independent Auditor's Report

Independent Auditor's Report

To the Shareholders of Kang Yong Electric Public Company Limited

Opinion

I have audited the financial statements in which the equity method is applied and separate financial statements of Kang Yong Electric Public Company Limited (the "Company"), which comprise the statement of financial position in which the equity method is applied and separate statement of financial position as at 31 March 2025, the related statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

In my opinion, the accompanying financial statements in which the equity method is applied and separate financial statements present fairly, in all material respects, the financial position of the Company as at 31 March 2025 and its financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards (TFRSs).

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing (TSAs). My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements in which the Equity Method is Applied and Separate Financial statements* section of my report. I am independent of the Company in accordance with the *Code of Ethics for Professional Accountants including Independence Standards* issued by the Federation of Accounting Professions (Code of Ethics for Professional Accountants) that is relevant to my audit of the financial statements in which the equity method is applied and separate financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code of Ethics for Professional Accountants. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matter

Key audit matter is those matter that, in my professional judgment, were of most significance in my audit of the financial statements in which the equity method is applied and separate financial statements of the current period. This matter was addressed in the context of my audit of the financial statements in which the equity method is applied and separate financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on this matter.

| Adequacy of provision for warranties | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Refer to Notes 3 (m) and 13 to the financial statem | nents in which the equity method is applied and separate |
| financial statements. | |
| The key audit matter | How the matter was addressed in the audit |
| The provision for product warranty is material to the financial statements. The determination of the provision involves estimates by management of the amount and probability of claims. Therefore, I consider this matter to be a key audit matter. | My audit procedures included, among others: Inquiring management to gain understanding on the process for estimation of provision for warranties. Testing the reliability of actual warranties report by comparing actual claimed data with actual warranties report including testing on sampling basis of relevant documents. Challenging management regarding the method used for estimation to evaluate the reasonableness of the method and assumptions used. Considering the appropriateness of assumptions used for estimation of expected damage from warranty by comparing with historical actual claimed data. Testing the calculation of provision for warranties by consider total sales of finished goods, total actual warranty expense and average claimed year. Considering the adequacy of the Company's disclosures in accordance with the related Thai |

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements in which the equity method is applied and separate financial statements and my auditor's report thereon. The annual report is expected to be made available to me after the date of this auditor's report.

Financial Reporting Standards.

My opinion on the financial statements in which the equity method is applied and separate financial statements does not cover the other information and I will not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements in which the equity method is applied and separate financial statements, my responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements in which the equity method is applied and separate financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

When I read the annual report, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the correction be made.

Responsibilities of Management and Those Charged with Governance for the Financial Statements in which the Equity Method is Applied and Separate Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in which the equity method is applied and separate financial statements in accordance with TFRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements in which the equity method is applied and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements in which the equity method is applied and separate financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements in which the Equity Method is Applied and Separate Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements in which the equity method is applied and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with TSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements in which the equity method is applied and separate financial statements.

As part of an audit in accordance with TSAs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements in which the equity method is applied and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness
 of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements in which the equity method is applied and separate financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements in which the equity method is applied and separate financial statements, including the disclosures, and whether the financial statements in which the equity method is applied and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of equity-accounted investees of the Company to express an opinion on the financial statements in which the equity method is applied. I am responsible for the direction, supervision and performance of the audit of the financial statements in which the equity method is applied. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements in which the equity method is applied and separate financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

(Kunnatee Kerdchana) Certified Public Accountant Registration No. 12418

KPMG Phoomchai Audit Ltd. Bangkok 19 May 2025

Statement of financial position

Financial statements in which the equity method

| | | is applied | | Separate financ | cial statements |
|------------------------------------|------|----------------|----------------|-----------------|-----------------|
| | | 31 M | arch | 31 M | arch |
| Assets | Note | 2025 | 2024 | 2025 | 2024 |
| | | | (in Bo | aht) | |
| Current assets | | | | | |
| Cash and cash equivalents | 5 | 243,096,109 | 222,311,620 | 243,096,109 | 222,311,620 |
| Trade accounts receivables | 4, 6 | 851,374,480 | 908,846,578 | 851,374,480 | 908,846,578 |
| Value added tax refundable | | 82,151,507 | 37,185,382 | 82,151,507 | 37,185,382 |
| Other current receivables | 4 | 48,836,510 | 45,025,650 | 48,836,510 | 45,025,650 |
| Short-term loan to related party | 4 | 1,484,748,517 | 97,830,297 | 1,484,748,517 | 97,830,297 |
| Inventories | 7 | 645,165,749 | 722,375,582 | 645,165,749 | 722,375,582 |
| Other current financial assets | | 3,228,881,168 | 4,412,781,595 | 3,228,881,168 | 4,412,781,595 |
| Other current assets | | 6,979,344 | 6,700,608 | 6,979,344 | 6,700,608 |
| Total current assets | | 6,591,233,384 | 6,453,057,312 | 6,591,233,384 | 6,453,057,312 |
| | | | | | |
| Non-current assets | | | | | |
| Other non-current financial assets | 22 | 3,356,627,164 | 3,214,612,008 | 3,356,627,164 | 3,214,612,008 |
| Investment in associate | 8 | 24,889,694 | 23,520,183 | 3,000,000 | 3,000,000 |
| Investment properties | 9 | 3,907,544 | 3,907,544 | 3,907,544 | 3,907,544 |
| Property, plant and equipment | 10 | 1,202,824,316 | 1,365,547,931 | 1,202,824,316 | 1,365,547,931 |
| Right-of-use assets | 11 | 16,705,184 | 14,941,729 | 16,705,184 | 14,941,729 |
| Intangible assets | 12 | 24,373,903 | 29,226,921 | 24,373,903 | 29,226,921 |
| Other non-current assets | | 22,818,851 | 9,942,797 | 22,818,851 | 9,942,797 |
| Total non-current assets | | 4,652,146,656 | 4,661,699,113 | 4,630,256,962 | 4,641,178,930 |
| | | | | | |
| Total assets | | 11,243,380,040 | 11,114,756,425 | 11,221,490,346 | 11,094,236,242 |

Statement of financial position

Financial statements in which the equity method

| | | is app | is applied | | ial statements |
|----------------------------------------------|------|----------------|----------------|----------------|----------------|
| | | 31 M | arch | 31 Ma | arch |
| Liabilities and equity | Note | 2025 | 2024 | 2025 | 2024 |
| | | | (in Bo | aht) | |
| Current liabilities | | | | | |
| Trade accounts payables | 4 | 454,486,782 | 541,849,380 | 454,486,782 | 541,849,380 |
| Other current payables | 4 | 260,822,992 | 282,570,403 | 260,822,992 | 282,570,403 |
| Current portion of lease liabilities | 22 | 6,748,011 | 8,142,475 | 6,748,011 | 8,142,475 |
| Income tax payable | | - | 2,649,107 | - | 2,649,107 |
| Other current liabilities | | 8,284,142 | 8,051,512 | 8,284,142 | 8,051,512 |
| Total current liabilities | | 730,341,927 | 843,262,877 | 730,341,927 | 843,262,877 |
| Non-current liabilities | | | | | |
| Lease liabilities | 22 | 10,331,012 | 7,300,439 | 10,331,012 | 7,300,439 |
| Deferred tax liabilities | 19 | 577,715,747 | 547,406,770 | 577,715,747 | 547,406,770 |
| Provision for warranties | 13 | 61,714,847 | 68,619,708 | 61,714,847 | 68,619,708 |
| Non-current provisions for employee benefits | 14 | 271,281,654 | 275,124,712 | 271,281,654 | 275,124,712 |
| Provident funds | | 3,389,202 | 4,833,277 | 3,389,202 | 4,833,277 |
| Total non-current liabilities | | 924,432,462 | 903,284,906 | 924,432,462 | 903,284,906 |
| Total liabilities | | 1,654,774,389 | 1,746,547,783 | 1,654,774,389 | 1,746,547,783 |
| Total natinues | | 1,034,774,369 | 1,740,347,763 | 1,034,774,369 | 1,740,347,763 |
| Equity | | | | | |
| Share capital: | | | | | |
| Authorised share capital | | | | | |
| (19,800,000 ordinary shares, par value at | | | | | |
| Baht 10 per share) | | 198,000,000 | 198,000,000 | 198,000,000 | 198,000,000 |
| Issued and paid-up share capital | | | | | |
| (19,800,000 ordinary shares, par value at | | | | | |
| Baht 10 per share) | | 198,000,000 | 198,000,000 | 198,000,000 | 198,000,000 |
| Share premium: | | | | | |
| Share premium on ordinary shares | 15 | 726,100,000 | 726,100,000 | 726,100,000 | 726,100,000 |
| Retained earnings | | | | | |
| Appropriated | | | | | |
| Legal reserve | 15 | 22,000,000 | 22,000,000 | 22,000,000 | 22,000,000 |
| Other reserve | | 420,000,000 | 420,000,000 | 420,000,000 | 420,000,000 |
| Unappropriated | | 5,667,305,667 | 5,560,520,783 | 5,645,415,973 | 5,540,000,600 |
| Other component of equity | 15 | 2,555,199,984 | 2,441,587,859 | 2,555,199,984 | 2,441,587,859 |
| Total equity | | 9,588,605,651 | 9,368,208,642 | 9,566,715,957 | 9,347,688,459 |
| Total liabilities and equity | | 11,243,380,040 | 11,114,756,425 | 11,221,490,346 | 11,094,236,242 |

The accompanying notes form an integral part of the financial statements.

Statement of comprehensive income

Financial statements in which the equity method

| Year endet- March Year endet- March Year endet- March Jeach | | | is app | olied | Separate financ | cial statements |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------|---------------------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|
| Revenue from sale of goods and rendering of services | | | Year ended | 31 March | Year ended | 31 March |
| Revenue from sale of goods and rendering of services | | Note | 2025 | 2024 | 2025 | 2024 |
| Revenue from sale of goods and rendering of services 4, 16 6,082,245,412 7,079,277,300 6,082,245,412 7,079,277,300 6,082,245,412 7,079,277,300 6,082,245,412 7,079,277,300 6,082,245,412 604,888,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 6,084,826 | | | | (in B | aht) | |
| Nestment income | Revenue | | | | | |
| Note foreign exchange gain 2,038,636 33,417,583 2,038,636 33,417,583 Cher income 4 45,831,266 53,668,903 45,831,266 53,668,903 Cher income 4 45,831,266 53,668,903 Cher income 4 45,831,266 Cher income 4 45,831,266 Cher income 4 45,831,266 Cher income 4 45,831,266 Cher income 4 7,710,542,781 Cher income | Revenue from sale of goods and rendering of services | 4, 16 | 6,082,245,412 | 7,079,277,300 | 6,082,245,412 | 7,079,277,300 |
| Other income 4 45,831,266 53,668,903 45,831,266 53,668,903 Total revenue 6,964,260,341 7,770,542,781 6,964,550,141 7,771,252,612 Expenses 4 7, 18 5,457,515,248 6,108,778,656 5,457,515,248 6,108,778,656 Distribution costs 4, 18 275,080,860 291,413,512 275,080,860 291,413,512 Administrative expenses 4, 18 275,080,860 291,413,512 275,080,860 291,413,512 Total expenses 4, 18 257,191,637 575,117,740 527,191,637 575,117,740 Profit from operating activities 704,472,596 795,330,908 6,259,787,745 6,975,309,908 Finance costs -545,813 -533,220 -545,813 -533,220 -545,813 -533,220 Share of profit of associate 8 1,659,311 969,134 - - - Profit before income tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 | Investment income | 4, 17 | 834,145,027 | 604,178,995 | 834,434,827 | 604,888,826 |
| Cotal revenue 6,964,260,341 7,770,542,781 6,964,550,141 7,771,252,612 Expenses Cost of sale of goods and rendering of services 4, 7, 18 5,457,515,248 6,108,778,656 5,457,515,248 6,108,778,656 Distribution costs 4, 18 275,080,860 291,413,512 275,080,860 291,413,512 Administrative expenses 4, 18 527,191,637 575,117,740 527,191,637 575,117,740 Total expenses 4, 18 527,191,637 575,117,740 527,191,637 575,117,740 Profit from operating activities 704,472,596 795,332,908 6,259,787,745 6,975,309,908 Share of profit of associate 8 1,659,311 969,134 - - Profit before income tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Lem that will not be reclassified subsequently to profit or the year 22 142,015,156 1,018,671,393 142,015,156 <td>Net foreign exchange gain</td> <td></td> <td>2,038,636</td> <td>33,417,583</td> <td>2,038,636</td> <td>33,417,583</td> | Net foreign exchange gain | | 2,038,636 | 33,417,583 | 2,038,636 | 33,417,583 |
| Expenses Cost of sale of goods and rendering of services 4, 7, 18 5,457,515,248 6,108,778,656 5,457,515,248 6,108,778,656 Distribution costs 4, 18 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,860 291,413,512 275,080,800 291,413,512 275 | Other income | 4 | 45,831,266 | 53,668,903 | 45,831,266 | 53,668,903 |
| Cost of sale of goods and rendering of services 4, 7, 18 5,457,515,248 6,108,778,656 5,457,515,248 6,108,778,656 Distribution costs 4, 18 275,080,860 291,413,512 275,080,860 291,413,512 Administrative expenses 4, 18 527,191,637 575,117,740 527,191,637 575,117,740 Total expenses 6,259,787,745 6,975,309,908 6,259,787,745 6,975,309,908 Profit from operating activities 704,472,596 795,232,873 704,762,396 795,942,704 Finance costs -545,813 -533,220 -545,813 -533,220 Share of profit of associate 8 1,659,311 969,134 - - Profit before income tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments 22 142,015,156 1,018,671,393 <t< td=""><td>Total revenue</td><td></td><td>6,964,260,341</td><td>7,770,542,781</td><td>6,964,550,141</td><td>7,771,252,612</td></t<> | Total revenue | | 6,964,260,341 | 7,770,542,781 | 6,964,550,141 | 7,771,252,612 |
| Cost of sale of goods and rendering of services 4, 7, 18 5,457,515,248 6,108,778,656 5,457,515,248 6,108,778,656 Distribution costs 4, 18 275,080,860 291,413,512 275,080,860 291,413,512 Administrative expenses 4, 18 527,191,637 575,117,740 527,191,637 575,117,740 Total expenses 6,259,787,745 6,975,309,908 6,259,787,745 6,975,309,908 Profit from operating activities 704,472,596 795,232,873 704,762,396 795,942,704 Finance costs -545,813 -533,220 -545,813 -533,220 Share of profit of associate 8 1,659,311 969,134 - - Profit before income tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments 22 142,015,156 1,018,671,393 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<> | | | | | | |
| Distribution costs | Expenses | | | | | |
| Administrative expenses 4, 18 527,191,637 575,117,740 527,191,637 575,117,740 Total expenses 6,259,787,745 6,975,309,908 6,259,787,745 6,975,309,908 Profit from operating activities 704,472,596 795,232,873 704,762,396 795,942,704 Finance costs -545,813 -533,220 -545,813 -533,220 Share of profit of associate 8 1,659,311 969,134 - - Profit before income tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments 4 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) | Cost of sale of goods and rendering of services | 4, 7, 18 | 5,457,515,248 | 6,108,778,656 | 5,457,515,248 | 6,108,778,656 |
| Total expenses 6,259,787,745 6,975,309,908 6,259,787,745 6,975,309,908 Profit from operating activities 704,472,596 795,232,873 704,762,396 795,942,704 Finance costs -545,813 -533,220 -545,813 -533,220 Share of profit of associate 8 1,659,311 969,134 - - Profit before income tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments 4 -5,865,263 -2,812,931 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) (27,229,979) (203,171,692) | Distribution costs | 4, 18 | 275,080,860 | 291,413,512 | 275,080,860 | 291,413,512 |
| Profit from operating activities 704,472,596 795,232,873 704,762,396 795,942,704 Finance costs -545,813 -533,220 -545,813 -533,220 Share of profit of associate 8 1,659,311 969,134 - - Profit before income tax expense 705,586,094 795,668,787 704,216,583 795,409,484 Tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments designated at FVOCI 22 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) (27,229,979) (203,171,692) | Administrative expenses | 4, 18 | 527,191,637 | 575,117,740 | 527,191,637 | 575,117,740 |
| Finance costs | Total expenses | | 6,259,787,745 | 6,975,309,908 | 6,259,787,745 | 6,975,309,908 |
| Finance costs | | | | | | |
| Share of profit of associate 8 1,659,311 969,134 - - Profit before income tax expense 705,586,094 795,668,787 704,216,583 795,409,484 Tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments 4 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | Profit from operating activities | | 704,472,596 | 795,232,873 | 704,762,396 | 795,942,704 |
| Profit before income tax expense 705,586,094 795,668,787 704,216,583 795,409,484 Tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments designated at FVOCI 22 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | Finance costs | | -545,813 | -533,220 | -545,813 | -533,220 |
| Tax expense 19 -3,078,999 -58,052,350 -3,078,999 -58,052,350 Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments 42 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | Share of profit of associate | 8 | 1,659,311 | 969,134 | | |
| Profit for the year 702,507,095 737,616,437 701,137,584 737,357,134 Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments designated at FVOCI 22 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | Profit before income tax expense | | 705,586,094 | 795,668,787 | 704,216,583 | 795,409,484 |
| Other comprehensive income Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments designated at FVOCI 22 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | Tax expense | 19 | -3,078,999 | -58,052,350 | -3,078,999 | -58,052,350 |
| Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments designated at FVOCI 22 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | Profit for the year | | 702,507,095 | 737,616,437 | 701,137,584 | 737,357,134 |
| Item that will not be reclassified subsequently to profit or loss Gain (loss) on investments in equity instruments designated at FVOCI 22 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | Other comprehensive income | | | | | |
| Gain (loss) on investments in equity instruments designated at FVOCI 22 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | • | r loss | | | | |
| designated at FVOCI 22 142,015,156 1,018,671,393 142,015,156 1,018,671,393 Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | | | | | | |
| Loss on remeasurements of defined benefit plans 14 -5,865,263 -2,812,931 -5,865,263 -2,812,931 Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | | 22 | 142,015,156 | 1,018,671,393 | 142,015,156 | 1,018,671,393 |
| Income tax relating to items that will not be reclassified 19 (27,229,979) (203,171,692) (27,229,979) (203,171,692) | | 14 | -5,865,263 | | -5,865,263 | |
| | · | 19 | | | | |
| Total items that will not be reclassified subsequently to | Total items that will not be reclassified subsequently to | | | | | , , , , |
| profit or loss 108,919,914 812,686,770 108,919,914 812,686,770 | | | 108,919,914 | 812,686,770 | 108,919,914 | 812,686,770 |
| Other comprehensive income for the year, | * | | · · · · · · · · · · · · · · · · · · · | | | , , , , , , , , , , , , , , , , , , , , |
| net of tax 108,919,914 812,686,770 108,919,914 812,686,770 | | | 108,919,914 | 812,686,770 | 108,919,914 | 812,686,770 |
| | | | | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | · |
| Total comprehensive income for the year <u>811,427,009</u> <u>1,550,303,207</u> <u>810,057,498</u> <u>1,550,043,904</u> | Total comprehensive income for the year | | 811,427,009 | 1,550,303,207 | 810,057,498 | 1,550,043,904 |
| Basic earnings per share 20 35.48 37.25 35.41 37.24 | Basic earnings per share | 20 | 35.48 | 37.25 | 35.41 | 37.24 |

Statement of changes in equity

Financial statements in which the equity method is applied

| | | | | | | | Other component | |
|------------------------------------------------------------|------|---------------|-------------|---------------|-------------------|----------------|-----------------|---------------|
| | | | | | Retained earnings | | of equity | |
| | | | | | | | Gain | |
| | | | | | | | on investments | |
| | | | Share | | | | in equity | |
| | | Issued | premium | | | | instruments | |
| | | and paid-up | on ordinary | | Other | | designated | Total |
| | Note | share capital | shares | Legal reserve | reserve | Unappropriated | at FVOCI | equity |
| | | | | | (in Baht) | | | |
| Year ended 31 March 2024 | | | | | | | | |
| Balance at 1 April 2023 | | 198,000,000 | 726,100,000 | 22,000,000 | 420,000,000 | 4,906,334,690 | 1,626,650,745 | 7,899,085,435 |
| Transaction with owners, recorded directly in equity | | | | | | | | |
| Distribution to owners of the Company | | | | | | | | |
| Dividends to owners of the Company | 21 | | | | | (81,180,000) | | (81,180,000) |
| Total distribution to owners of the Company | | | | | | (81,180,000) | | (81,180,000) |
| Total transaction with owners, recorded directly in equity | | | | | | (81,180,000) | | (81,180,000) |
| Comprehensive income (expense) for the year | | | | | | | | |
| Profit | | - | - | - | - | 737,616,437 | - | 737,616,437 |
| Other comprehensive income (expense) | | | | | | (2,250,344) | 814,937,114 | 812,686,770 |
| Comprehensive income (expense) for the year | | | | | | 735,366,093 | 814,937,114 | 1,550,303,207 |
| Balance at 31 March 2024 | | 198,000,000 | 726,100,000 | 22,000,000 | 420,000,000 | 5,560,520,783 | 2,441,587,859 | 9,368,208,642 |

Statement of changes in equity

Financial statements in which the equity method is applied

| | | | | | | | Other component | |
|------------------------------------------------------------|------|---------------|-------------|---------------|-------------------|----------------|-----------------|---------------|
| | | | | | Retained earnings | | of equity | |
| | | | | | | | Gain | |
| | | | | | | | on investments | |
| | | | Share | | | | in equity | |
| | | Issued | premium | | | | instruments | |
| | | and paid-up | on ordinary | | Other | | designated | Total |
| | Note | share capital | shares | Legal reserve | reserve | Unappropriated | at FVOCI | equity |
| | | | | | (in Baht) | | | |
| Year ended 31 March 2025 | | | | | | | | |
| Balance at 1 April 2024 | | 198,000,000 | 726,100,000 | 22,000,000 | 420,000,000 | 5,560,520,783 | 2,441,587,859 | 9,368,208,642 |
| Transaction with owners, recorded directly in equity | | | | | | | | |
| Distribution to owners of the Company | | | | | | | | |
| Dividends to owners of the Company | 21 | | | | | (591,030,000) | | (591,030,000) |
| Total distribution to owners of the Company | | | | | | (591,030,000) | | (591,030,000) |
| Total transaction with owners, recorded directly in equity | | | | | | (591,030,000) | | (591,030,000) |
| Comprehensive income (expense) for the year | | | | | | | | |
| Profit | | - | - | - | - | 702,507,095 | - | 702,507,095 |
| Other comprehensive income (expense) | | | | | | (4,692,211) | 113,612,125 | 108,919,914 |
| Comprehensive income (expense) for the year | | | | | | 697,814,884 | 113,612,125 | 811,427,009 |
| Balance at 31 March 2025 | | 198,000,000 | 726,100,000 | 22,000,000 | 420,000,000 | 5,667,305,667 | 2,555,199,984 | 9,588,605,651 |

Statement of changes in equity

Separate financial statements

| | | | | | | | Other component | |
|------------------------------------------------------------|------|---------------|-------------|---------------|-------------------|----------------|-----------------|---------------|
| | | | | | Retained earnings | | of equity | |
| | | | | | | | Gain | |
| | | | | | | | on investments | |
| | | | Share | | | | in equity | |
| | | Issued | premium | | | | instruments | |
| | | and paid-up | on ordinary | | Other | | designated | Total |
| | Note | share capital | shares | Legal reserve | reserve | Unappropriated | at FVOCI | equity |
| | | | | | (in Baht) | | | |
| Year ended 31 March 2024 | | | | | | | | |
| Balance at 1 April 2023 | | 198,000,000 | 726,100,000 | 22,000,000 | 420,000,000 | 4,886,073,810 | 1,626,650,745 | 7,878,824,555 |
| Transaction with owners, recorded directly in equity | | | | | | | | |
| Distribution to owners of the Company | | | | | | | | |
| Dividends to owners of the Company | 21 | <u>-</u> | | | | (81,180,000) | | (81,180,000) |
| Total distribution to owners of the Company | | | | | | (81,180,000) | <u> </u> | (81,180,000) |
| Total transaction with owners, recorded directly in equity | - | | | | | (81,180,000) | <u> </u> | (81,180,000) |
| Comprehensive income (expense) for the year | | | | | | | | |
| Profit | | - | - | - | - | 737,357,134 | - | 737,357,134 |
| Other comprehensive income (expense) | | | | | | (2,250,344) | 814,937,114 | 812,686,770 |
| Comprehensive income (expense) for the year | | | | | | 735,106,790 | 814,937,114 | 1,550,043,904 |
| Balance at 31 March 2024 | : | 198,000,000 | 726,100,000 | 22,000,000 | 420,000,000 | 5,540,000,600 | 2,441,587,859 | 9,347,688,459 |

The accompanying notes form an integral part of the financial statements.

Statement of changes in equity

Separate financial statements

| | | | | | | | Other component | |
|------------------------------------------------------------|------|---------------|-------------|---------------|-------------------|----------------|-----------------|---------------|
| | | | | | Retained earnings | | of equity | |
| | | | | | | | Gain | |
| | | | | | | | on investments | |
| | | | Share | | | | in equity | |
| | | Issued | premium | | | | instruments | |
| | | and paid-up | on ordinary | | Other | | designated | Total |
| | Note | share capital | shares | Legal reserve | reserve | Unappropriated | at FVOCI | equity |
| | | | | | (in Baht) | | | |
| Year ended 31 March 2025 | | | | | | | | |
| Balance at 1 April 2024 | | 198,000,000 | 726,100,000 | 22,000,000 | 420,000,000 | 5,540,000,600 | 2,441,587,859 | 9,347,688,459 |
| Transaction with owners, recorded directly in equity | | | | | | | | |
| Distribution to owners of the Company | | | | | | | | |
| Dividends to owners of the Company | 21 | <u>-</u> . | | | | (591,030,000) | | (591,030,000) |
| Total distribution to owners of the Company | | <u> </u> | - | | | (591,030,000) | | (591,030,000) |
| Total transaction with owners, recorded directly in equity | | - | | | | (591,030,000) | | (591,030,000) |
| Comprehensive income (expense) for the year | | | | | | | | |
| Profit | | - | - | - | - | 701,137,584 | - | 701,137,584 |
| Other comprehensive income (expense) | | <u> </u> | - | | | (4,692,211) | 113,612,125 | 108,919,914 |
| Comprehensive income (expense) for the year | | <u> </u> | | | | 696,445,373 | 113,612,125 | 810,057,498 |
| Balance at 31 March 2025 | | 198,000,000 | 726,100,000 | 22,000,000 | 420,000,000 | 5,645,415,973 | 2,555,199,984 | 9,566,715,957 |

The accompanying notes form an integral part of the financial statements.

Kang Yong Electric Public Company Limited Statement of cash flows

Financial statements in which the equity method

| | is applied | | Separate financial statements | | |
|-------------------------------------------------------------|---------------|---------------|-------------------------------|---------------|--|
| | Year ended | 31 March | Year ended | 31 March | |
| | 2025 | 2024 | 2025 | 2024 | |
| | | (in Ba | ht) | | |
| Cash flows from operating activities | | | | | |
| Profit for the year | 702,507,095 | 737,616,437 | 701,137,584 | 737,357,134 | |
| Adjustments to reconcile profit to cash receipts (payments) | | | | | |
| Tax expense | 3,078,999 | 58,052,350 | 3,078,999 | 58,052,350 | |
| Finance costs | 545,813 | 533,220 | 545,813 | 533,220 | |
| Depreciation | 331,419,280 | 306,223,555 | 331,419,280 | 306,223,555 | |
| Amortisation | 11,936,257 | 10,294,248 | 11,936,257 | 10,294,248 | |
| Provision for warranties | 34,992,548 | 39,514,689 | 34,992,548 | 39,514,689 | |
| Non-current provisions for employee benefits | 29,014,544 | 30,889,924 | 29,014,544 | 30,889,924 | |
| Unrealised (gain) loss on exchange | 5,541,387 | (2,402,592) | 5,541,387 | (2,402,592) | |
| Share of profit of associate | (1,659,311) | (969,134) | - | - | |
| Loss (reversal of) on inventories devaluation | 3,342,001 | (16,186,251) | 3,342,001 | (16,186,251) | |
| Gain on disposal of plant and equipment | (782,268) | (201,655) | (782,268) | (201,655) | |
| Dividend income | (707,515,024) | (509,488,048) | (707,804,824) | (510,197,879) | |
| Interest income | (109,999,683) | (77,513,427) | (109,999,683) | (77,513,427) | |
| Rental income | (16,630,320) | (17,177,520) | (16,630,320) | (17,177,520) | |
| | 285,791,318 | 559,185,796 | 285,791,318 | 559,185,796 | |
| Changes in operating assets and liabilities | | | | | |
| Trade accounts receivables | 53,786,383 | 136,909,448 | 53,786,383 | 136,909,448 | |
| Value added tax refundable | (44,966,125) | 12,609,912 | (44,966,125) | 12,609,912 | |
| Other current receivables | (1,821,965) | 803,776 | (1,821,965) | 803,776 | |
| Inventories | 73,867,832 | 565,164,201 | 73,867,832 | 565,164,201 | |
| Other current assets | (278,736) | 10,916,954 | (278,736) | 10,916,954 | |
| Other non-current assets | (1,004,775) | 468,018 | (1,004,775) | 468,018 | |
| Trade accounts payable | (86,837,484) | (229,045,172) | (86,837,484) | (229,045,172) | |
| Other current payables | 2,538,810 | (41,771,895) | 2,538,810 | (41,771,895) | |
| Other current liabilities | 232,630 | (783,620) | 232,630 | (783,620) | |
| Warranties paid | (41,897,409) | (46,706,962) | (41,897,409) | (46,706,962) | |
| Employee benefits paid | (38,722,866) | (28,607,065) | (38,722,866) | (28,607,065) | |
| Provident fund paid | (1,444,075) | (1,517,487) | (1,444,075) | (1,517,487) | |
| Net cash generated from operations | 199,243,538 | 937,625,904 | 199,243,538 | 937,625,904 | |
| Taxes paid | (13,580,483) | (1,521,180) | (13,580,483) | (1,521,180) | |
| Net cash from operating activities | 185,663,055 | 936,104,724 | 185,663,055 | 936,104,724 | |

Kang Yong Electric Public Company Limited Statement of cash flows

Financial statements in which the equity method

| | is applied | | Separate financial statements | | |
|-------------------------------------------------------------|-----------------|-----------------|-------------------------------|-----------------|--|
| | Year ended | 31 March | Year ended | 31 March | |
| | 2025 | 2024 | 2025 | 2024 | |
| | | (in Be | aht) | | |
| Cash flows from investing activities | | | | | |
| Net cash inflow (outflow) of other current financial assets | 1,183,900,427 | (1,592,779,595) | 1,183,900,427 | (1,592,779,595) | |
| Proceeds from disposal of plant and equipment | 1,710,714 | 1,727,034 | 1,710,714 | 1,727,034 | |
| Acquisitions of plant and equipment | (184,732,211) | (239,050,333) | (184,732,211) | (239,050,333) | |
| Acquisitions of intangible assets | (7,083,239) | (12,353,486) | (7,083,239) | (12,353,486) | |
| Short-term loan to related party | (1,819,646,750) | (85,177,014) | (1,819,646,750) | (85,177,014) | |
| Proceeds from repyment of short-term loan to related party | 432,728,529 | 84,305,348 | 432,728,529 | 84,305,348 | |
| Dividends received | 707,804,824 | 510,197,879 | 707,804,824 | 510,197,879 | |
| Interest received | 107,071,281 | 62,389,584 | 107,071,281 | 62,389,584 | |
| Rental received | 16,630,320 | 17,177,520 | 16,630,320 | 17,177,520 | |
| Net cash from (used in) investing activities | 438,383,895 | (1,253,563,063) | 438,383,895 | (1,253,563,063) | |
| | | | | | |
| Cash flows from financing activities | | | | | |
| Payment of lease liabilities | (9,871,326) | (9,832,955) | (9,871,326) | (9,832,955) | |
| Dividends paid to owners of the Company | (591,030,000) | (81,180,000) | (591,030,000) | (81,180,000) | |
| Net cash used in financing activities | (600,901,326) | (91,012,955) | (600,901,326) | (91,012,955) | |
| | | | | | |
| Net increase (decrease) in cash and cash equivalents, | | | | | |
| before effect of exchange rates | 23,145,624 | -408,471,294 | 23,145,624 | -408,471,294 | |
| Effect of exchange rate changes on | | | | | |
| cash and cash equivalents | -2,361,135 | 152,068 | -2,361,135 | 152,068 | |
| Net increase (decrease) in cash and cash equivalents | 20,784,489 | (408,319,226) | 20,784,489 | (408,319,226) | |
| Cash and cash equivalents at 1 April | 222,311,620 | 630,630,846 | 222,311,620 | 630,630,846 | |
| Cash and cash equivalents at 31 March | 243,096,109 | 222,311,620 | 243,096,109 | 222,311,620 | |
| | | | | | |
| Non-cash transactions | | | | | |
| Plant and equipment purchased during the year | | | | | |
| are detailed as follows: | | | | | |
| Plant and equipment purchased during the year | (160,426,339) | (258,980,044) | (160,426,339) | (258,980,044) | |
| Increase (decrease) in payables on purchases of | | | | | |
| plant and equipment | (24,305,872) | 19,929,711 | (24,305,872) | 19,929,711 | |
| Net purchase of plant and equipment paid by cash | (184,732,211) | (239,050,333) | (184,732,211) | (239,050,333) | |

Kang Yong Electric Public Company Limited Notes to the financial statements

For the year ended 31 March 2025

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Kang Yong Electric Public Company Limited Notes to the financial statements

For the year ended 31 March 2025

These notes form an integral part of the financial statements.

The financial statements issued for Thai statutory and regulatory reporting purposes are prepared in the Thai language. These English language financial statements have been prepared from the Thai language statutory financial statements, and were approved and authorised for issue by the Board of Directors on 19 May 2025.

1 General information

Kang Yong Electric Public Company Limited, the "Company", is incorporated in Thailand and was listed on the Stock Exchange of Thailand in October 1993. The Company's registered office at 67 Moo 11, Debaratna Road, K.M. 20, Bangchalong, Bangplee, Samutprakarn.

The immediate parent company during the financial year was Mitsubishi Electric Corporation (45.70% shareholding), which was incorporated in Japan.

The principal activities of the Company are manufacturing and distributing household electrical appliances under the "Mitsubishi" trademark. The Company obtains the production licence and technology from its parent company.

2 Basis of preparation of the financial statements

The financial statements are prepared in accordance with Thai Financial Reporting Standards ("TFRS"), guidelines promulgated by the Federation of Accounting Professions and applicable rules and regulations of the Thai Securities and Exchange Commission. The financial statements are presented in Thai Baht, which is the Company's functional currency. The accounting policies are described in note 3 have been applied consistently to all periods presented in these financial statements.

The preparation of financial statements in conformity with TFRS requires management to make judgements, estimates and assumptions that affect the application of the Company accounting policies. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

Changes in material accounting policies

(a) TAS 12 Income Taxes - Deferred Tax related to Assets and Liabilities arising from a Single Transaction

The Company has adopted Deferred Tax related to Assets and Liabilities arising from a Single Transaction - Amendments to TAS 12 since 1 January 2024. The amendments narrow the scope of the initial recognition exemption by excluding transactions that give rise to equal and offsetting temporary differences - e.g. leases and decommissioning liabilities. The Company shall recognise deferred tax assets and liabilities that are relevant to leases and decommissioning liabilities since the beginning of the earliest comparative period presented by adjusting cumulative effects in retained earnings or other components of equity at that date. For all other transactions, the Company applies the amendments to transactions that occur after the beginning of the earliest period presented. Previously, the Company recognised deferred tax for leases arising from temporary differences on a net basis after the initial recognition.

Notes to the financial statements

For the year ended 31 March 2025

Following the amendments, the Company has recognised separately the deferred tax asset in relation to its lease liabilities and the deferred tax liability in relation to its right-of-use assets. However, there was no impact on the statement of financial position because the balances qualify for offsetting in accordance with TAS 12. There was also no impact on the opening retained earnings as at 1 January 2023 as a result of the change. The key impact for the Company relates to disclosure of the deferred tax assets and liabilities recognised (see Note (19)).

(b) TAS I Presentation of Financial Statements - Disclosure of Accounting Policies

The Company has adopted Disclosure of Accounting Policies - Amendments to TAS 1 since 1 January 2024. The amendments require the disclosure of 'material' rather than 'significant', accounting policies. The amendments also provide guidance on the application of materiality to disclosure of accounting policies.

Following the amendments, the Company has revisited the accounting policy information it has been disclosing and made updates to the information disclosed in the notes.

3 Material accounting policies

(a) Basis of preparation of the financial statements in which the equity method is applied

The financial statements in which the equity method is applied relate to the Company and the Company's interests in an associate.

Interests in equity-accounted investee

The Company's interests in equity-accounted investee comprise interest in an associate.

Associate is an entity in which the Company has significant influence, but not control or joint control, over the financial and operating policies.

Interest in an associate is accounted for using the equity method. It is initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the financial statements in which the equity method is applied include the Company's share of the profit or loss and other comprehensive income of equity-accounted investee, until the date on which significant influence ceases.

(b) Investment in associate

Investment in associate in the separate financial statements of the Company is measured at cost less allowance for impairment losses. Dividend income is recognised in profit or loss on the date which the Company's right to receive payment is established.

(c) Foreign currencies

Transactions in foreign currencies including non-monetary assets and liabilities denominated in foreign currencies are translated to the respective functional currencies at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rate at the reporting date.

Foreign currency differences are generally recognised in profit or loss.

Notes to the financial statements For the year ended 31 March 2025

(d) Financial instruments

(d.1) Classification and measurement

Financial assets and financial liabilities (except trade accounts receivables and other current accounts receivables (see note 3(e)) are initially recognised when the Company becomes a party to the contractual provisions of the instrument, and measured at fair value plus or minus, for financial assets and financial liabilities not at fair value through profit or loss (FVTPL), transaction costs that are directly attributable to its acquisition.

On initial recognition, a financial asset is classified as measured at: amortised cost; fair value through other comprehensive income (FVOCI); or FVTPL. Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified prospectively from the reclassification date.

On initial recognition, financial liabilities are classified as measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses and any gain or loss on derecognition are recognised in profit or loss.

Financial assets measured at amortised costs are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by expected credit losses. Interest income, foreign exchange gains and losses, expected credit loss and any gain or loss on derecognition are recognised in profit or loss.

Equity investments measured at FVOCI are subsequently measured at fair value. Dividend income is recognised as income in profit or loss on the date on which the Company right to receive payment is established, unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are never reclassified to profit or loss.

(d.2) Derecognition and offsetting

The Company derecognises a financial asset when the contractual rights to receive the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Company derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

The difference between the carrying amount extinguished and the consideration received or paid is recognised in profit or loss.

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to set off the amounts and the Company intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Notes to the financial statements

For the year ended 31 March 2025

(d.3) Impairment of financial assets other than trade accounts receivables and other current accounts receivables

The Company recognises allowances for expected credit losses (ECLs) on financial assets measured at amortised cost, debt investments measured at FVOCI and loan commitments issued which are not measured at FVTPL.

The Company recognises ECLs equal to 12-month ECLs unless there has been a significant increase in credit risk of the financial instrument since initial recognition or credit-impaired financial assets, in which case the loss allowance is measured at an amount equal to lifetime ECLs.

ECLs are a probability-weighted estimate of credit losses based on forward-looking and historical experience. Credit losses are measured as the present value of all cash shortfalls discounted by the effective interest rate of the financial asset.

The Company considers a financial asset to have low credit risk when its credit rating is equivalent to the globally understood definition of 'investment grade'. The Company recognises ECLs for low credit risk financial asset as 12-month ECLs.

The Company assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due, significant deterioration in credit rating, significant deterioration in the operating results of the debtor and existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Company.

The Company considers a financial asset to be in default when:

- -the debtor is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions such as realising security (if any is held); or
- -the financial asset is more than 90 days past due.

(d.4) Write offs

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering. Subsequent recoveries of an asset that was previously written off, are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

(d.5) Interest

Interest income and expense is recognised in profit or loss using the effective interest method. In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortised cost of the liability.

(e) Trade and other current accounts receivables

A receivable is recognised when the Company has an unconditional right to receive consideration. A receivable is measured at transaction price less allowance for expected credit loss. Bad debts are written off when incurred.

The Company estimates lifetime expected credit losses (ECLs), using a provision matrix to find the ECLs rates. This method groups the debtors based on shared credit risk characteristics and past due status, taking into account historical credit loss data, adjusted for factors that are specific to the debtors and an assessment of both current economic conditions and forward-looking general economic conditions at the reporting date.

Notes to the financial statements

For the year ended 31 March 2025

(f) Inventories

Inventories are measured at the lower of cost and net realisable value. Cost is calculated using the weighted average cost principle. Cost includes direct costs incurred in acquiring the inventories. In the case of manufactured inventories and work-in-progress, cost includes an appropriate share of production overheads based on normal operating capacity. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs to complete and to make the sale.

(g) Investments properties

Investment properties are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the investment property. The cost of self-constructed assets includes capitalised borrowing costs.

Depreciation is calculated on a straight-line basis over the estimated useful lives of buildings of 20 years and recognised in profit or loss. No depreciation is charged on freehold land.

Differences between the proceeds from disposal and the carrying amount of investment property are recognised in profit or loss.

(h) Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials, direct labour, and any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and capitalised borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Differences between the proceeds from disposal and the carrying amount of property, plant and equipment are recognised in profit or loss.

Subsequent costs

The cost of replacing a part of an item of property, plant and equipment is recognised in the carrying amount of the item when the future economic benefits embodied within the part will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

Depreciation

Depreciation is calculated on a straight-line basis (except for factory equipment - moulds and jigs using the double declining balance method) over the estimated useful lives of each component of an asset and recognised in profit or loss. No depreciation is provided on freehold land or assets under construction and installation.

Notes to the financial statements

For the year ended 31 March 2025

The estimated useful lives are as follows:

| Land and improvements | 5 | years |
|----------------------------|--------|-------|
| Buildings and improvements | 5 - 20 | years |
| Machinery and equipment | 5 - 25 | years |
| Factory equipment | 5 - 12 | years |
| Office equipment | 5 | years |
| Vehicles | 5 | years |

(i) Intangible assets

Intangible assets are measured at cost less accumulated amortisation and accumulated impairment losses. Subsequent expenditure is capitalised only when it will generate the future economic benefits. Amortisation is calculated on a straight-line basis over the estimated useful lives of intangible assets and recognised in profit or loss.

The estimated useful lives are as follows:

| Software licences | 10 | years |
|-------------------|----|-------|
| Computer software | 5 | years |

(j) Leases

At inception of a contract, the Company assesses that a contract is, or contains, a lease when it conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As a lessee

At commencement or on modification of a contract, the Company allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices of each component. For the leases of property, the Company has elected not to separate non-lease compenents and accounted for the lease and non-lease components wholly as a single lease component.

The Company recognises a right-of-use asset and a lease liability at the lease commencement date, except for leases of low-value assets and short-term leases which are recognised as an expenses on a straight-line basis over the respective lease terms.

Right-of-use asset is measured at cost, less any accumulated depreciation and impairment loss, and adjusted for any remeasurements of lease liability. The cost of right-of-use asset includes the initial amount of the lease liability adjusted for any prepaid lease payments, plus any initial direct costs incurred. Depreciation is charged to profit or loss on a straight-line method from the commencement date to the end of the lease term.

The lease liability is initially measured at the present value of all lease payments that shall be paid under the lease. The Company uses the Company's incremental borrowing rate to discount the lease payments to the present value. The Company determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a lease modification, When the lease liability is remeasured, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Notes to the financial statements

For the year ended 31 March 2025

As a lessor

At inception or on modification of a contract, the Company allocates the consideration in the contract to each component on the basis of their relative standalone selling prices.

At lease inception, the Company considers to classify a lease that transfers substantially all of the risks and rewards incidental to ownership of the underlying asset to lessees as a finance lease. A lease that does not meet this criteria is classified as an operating lease.

The company derecognises and determines impairment on the lease receivables as disclosed in note 3(d).

(k) Impairment of non-financial assets

The carrying amounts of the Company's assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the assets' recoverable amounts are estimated.

An impairment loss is recognised in profit or loss if the carrying amount of an asset exceeds its recoverable amount.

The recoverable amount is the greater of the asset's value in use and fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pretax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss of asset recognised in prior periods is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(l) Employee benefits

Defined benefit plans

The Company's net obligation in respect of defined benefit plans is calculated by estimating the amount of future benefit that employees have earned in the current and prior periods. The defined benefit obligations is discounted to the present value, which performed annually by a qualified actuary using the projected unit credit method.

Remeasurements of the net defined benefit liability, actuarial gain or loss are recognised immediately in OCI. The Company determines the interest expense on the net defined benefit liability for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period, taking into account any changes in the net defined benefit liability during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The Company recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

Notes to the financial statements

For the year ended 31 March 2025

The Company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine its present value. Remeasurements are recognised in profit or loss in the period in which they arise.

Termination benefits are expensed at the earlier of when the Company can no longer withdraw the offer of those benefits and when the Company recognizes costs for a restructuring. If benefits are not expected to be settled wholly within 12 months of the end of the reporting period, then they are discounted.

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

(m) Provisions

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost.

Provision for warranties

A provision for product warranties is recognised when the underlying products or services are sold. The provision is based on historical actual claimed data and a weighting of all possible outcomes against their associated probabilities.

(n) Measurement of fair values

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Company has access at that date. The fair value of a liability reflects its non-performance risk.

Whem measuring the fair value of an asset or a liability, the Company uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: inputs for the asset or liability that are based on unobservable input.

The Company recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

If an asset or a liability measured at fair value has a bid price and an ask price, then the Company measures assets and asset positions at a bid price and liabilities and liability positions at an ask price.

The best evidence of the fair value of a financial instrument on initial recognition is normally the transaction price - i.e. the fair value of the consideration given or received.

Notes to the financial statements

For the year ended 31 March 2025

(o) Revenue

Revenue is recognised when a customer obtains control of the goods or services in an amount that reflects the consideration to which the Company expects to be entitled, excluding those amounts collected on behalf of third parties, value added tax and is after deduction of any trade discounts and volume rebates.

Revenue from sales of goods is recognised on the date on which the goods are delivered to the customers.

Revenue for rendering of services is recognised over time. The related costs are recognised in profit or loss when they are incurred.

(p) Rental income

Rental income from investment property is recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income. Contingent rentals are recognised as income in the accounting period in which they are earned.

(q) Investment income

Investment income comprises dividend and interest income from investments and bank deposits. Dividend income is recognised in profit or loss on the date the Company's right to receive payments is established. Interest income is recognised in profit or loss as it accrues.

(r) Income tax

Income tax expense for the year comprises current and deferred tax, which is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or in other comprehensive income.

Current tax is recognised in respect of the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for the temporary differences: the initial recognition of assets or liabilities in a transaction that is not a business combination or at the time of the transaction (i) affects neither accounting nor taxable profit or loss and (ii) does not give rise to equal taxable and deductible temporary differences.

The measurement of deferred tax reflects the tax consequences that would follow the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities, using tax rates enacted or substantively enacted at the reporting date. Current deferred tax assets and liabilities are offset in separate financial statements.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. Deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Kang Yong Electric Public Company Limited Notes to the financial statements

For the year ended 31 March 2025

(s) Related parties

A related party is a person or entity that has direct or indirect control or has significant influence over the financial and managerial decision-making of the Company; a person or entity that are under common control or under the same significant influence as the Company; or the Company has direct or indirect control or has significant influence over the financial and managerial decision-making of a person or entity.

4 Related parties

Relationship with an associate is described in note 8. Other related parties that the Company had significant transactions with during the year were as follows:

| | Country of | |
|---------------------------------------------------------------|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | incorporation/ | |
| Name of entities | nationality | Nature of relationships |
| Key management personnel | Japanese, Thai | Persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of the Company |
| Mitsubishi Electric Corporation | Japan | Parent, 45.70% shareholding |
| Kulthorn Kirby Public Company Limited | Thailand | Common director |
| Mitsubishi Electric Kang Yong Watana Co., Ltd | . Thailand | A subsidiary of the Company's parent and common director |
| Mitsubishi Electric Consumer Products (Thailand) Co., Ltd. | Thailand | A subsidiary of the Company's parent and common director |
| Siam Compressor Industry Co., Ltd. | Thailand | A subsidiary of the Company's parent |
| Mitsubishi Electric Life-Network Co., Ltd. | Japan | A subsidiary of the Company's parent |
| Mitsubishi Electric Engineering Co., Ltd. | Japan | A subsidiary of the Company's parent |
| Mitsubishi Electric Taiwan Co., Ltd. | Taiwan | A subsidiary of the Company's parent |
| Mitsubishi Electric Asia Pte. Ltd. | Singapore | A subsidiary of the Company's parent |
| Mitsubishi Electric Australia Pty. Ltd. | Australia | A subsidiary of the Company's parent |
| Mitsubishi Electric Sales Malaysia Sdn. Bhd. | Malaysia | A subsidiary of the Company's parent |
| Mitsubishi Electric (Malaysia) Sdn. Bhd. | Malaysia | A subsidiary of the Company's parent |
| Setsuyo Astec Corporation | Japan | A subsidiary of the Company's parent |
| Melco Thai Capital Co., Ltd. | Thailand | A subsidiary of the Company's parent |
| Mitsubishi Electric (Hong Kong) Ltd. | Hongkong | A subsidiary of the Company's parent |
| Mitsubishi Electric Automation (Thailand) Co., Ltd. | Thailand | A subsidiary of the Company's parent |
| K.G.M. Services Co., Ltd. | Thailand | A subsidiary of the Company's parent |
| Melco Logistics (Thailand) Co., Ltd. | Thailand | A subsidiary of the Company's parent |
| Mitsubishi Electric Trading Corp. | Japan | A subsidiary of the Company's parent |
| Melco Trading (Thailand) Co., Ltd. | Thailand | A subsidiary of the Company's parent |
| Mitsubishi Electric & Electronic (Shanghai) Co., Ltd. | China | A subsidiary of the Company's parent |
| Mitsubishi Electric Vietnam Company Limited | Vietnam | A subsidiary of the Company's parent |
| PT. Mitsubishi Electric Indonesia | Indonesia | A subsidiary of the Company's parent |
| Setsuyo Astec (Thailand) Co., Ltd. | Thailand | A subsidiary of the Company's parent |
| Mitsubishi Electric (Russia) LLC | Russia | A subsidiary of the Company's parent |
| Mitsubishi Electric Factory Automation (Thailand) Co., Ltd. | Thailand | A subsidiary of the Company's parent |

Notes to the financial statements

For the year ended 31 March 2025

| | Country of | |
|-----------------------------------------------|----------------|--------------------------------------|
| | incorporation/ | |
| Name of entities | nationality | Nature of relationships |
| Mitsubishi Electric Asia (Thailand) Co., Ltd. | Thailand | A subsidiary of the Company's parent |
| Mitsubishi Elevator (Thailand) Co., Ltd. | Thailand | A subsidiary of the Company's parent |

The pricing policies for transactions with related parties are explained further below:

| Transactions | Pricing policies |
|--------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| Domestic sales | Weighted average of standard cost plus margin for all products |
| Export sales | Resale price method which are dependent on market and competitive conditions of the particular country |
| Other income | Prices agreed between the parties |
| Purchase of goods/ raw materials | Prices agreed between the parties |
| Purchase of property, plant and equipment | Prices agreed between the parties |
| Royalty fee | Contractually agreed rate |
| Product development fee | Actual amount |
| Technical assistance fee | Contractually agreed rate |
| Rental fee | Based on the market value / contractually agreed value |
| Inventory management service fee | Based on the area used |
| Interest income/ expense from pooling bank account with Mitsubishi Group | Based on the surplus funds or the funds used, at the interest rate of average deposit or loan interest rates offered by the financial institution |
| Interest income/ expense from short-term loan to and loan from | Based on the interest rate of the financial institution |
| Product warranty expense | Actual amount |

Product warranty expense Distribution costs and administrative expenses

Key management personnel compensation

Dividend income

Actual amount

Prices agreed between the parties

The Nomination and Remuneration Committee and the Company's policy

Declared amount

| Significant transactions with related parties | Financial s in which t method is | he equity | Separate financial statements | | |
|------------------------------------------------|----------------------------------------|--------------------|-------------------------------|-----------|--|
| Year ended 31 March | 2025 | 2024 (in thousa | 2025 | 2024 | |
| Parent | | (in inousu | на Вані) | | |
| Revenue from sale of goods | 2,318,462 | 3,076,781 | 2,318,462 | 3,076,781 | |
| Other income | 2,161 | - | 2,161 | - | |
| Purchases of equipment | 424 | - | 424 | - | |
| Royalty fee | 127,261 | 151,394 | 127,261 | 151,394 | |
| Product development fee | 122,433 | 169,642 | 122,433 | 169,642 | |
| Product warranty expense | 33,780 | 40,678 | 33,780 | 40,678 | |
| Technical assistance fee | 5,737 | 9,944 | 5,737 | 9,944 | |
| Distribution costs and administrative expenses | 9,535 | 7,744 | 9,535 | 7,744 | |
| Associate | | | | | |
| Revenue from sale of goods | 174 | 140 | 174 | 140 | |
| Rental income | 16,630 | 17,178 | 16,630 | 17,178 | |
| Dividend income | - | - | 290 | 710 | |
| Other income | 492 | 828 | 492 | 828 | |
| Inventory management service fee | 61,098 | 61,016 | 61,098 | 61,016 | |
| Distribution costs and administrative expenses | 3,967 | 5,281 | 3,967 | 5,281 | |

Notes to the financial statements

For the year ended 31 March 2025

| Significant transactions with related parties | Financial s in which t method is | he equity | Separate financial statements | | |
|------------------------------------------------|----------------------------------------|------------|-------------------------------|-----------|--|
| Year ended 31 March | 2025 | 2024 | 2025 | 2024 | |
| TZ 4 1 | | (in thousa | nd Baht) | | |
| Key management personnel | | | | | |
| Key management personnel compensation | | | | | |
| Short-term employee benefits | 100,269 | 95,785 | 100,269 | 95,785 | |
| Post-employment benefits | 934 | 683 | 934 | 683 | |
| Other long-term benefits | 9 | 8 | 9 | 8 | |
| Total key management personnel | | | | | |
| compensation | 101,212 | 96,476 | 101,212_ | 96,476 | |
| Other related parties | | | | | |
| Revenue from sale of goods | 3,754,902 | 3,996,427 | 3,754,902 | 3,996,427 | |
| Purchases of goods | 823,065 | 886,590 | 823,065 | 886,590 | |
| Purchases of equipment | 878 | 5,821 | 878 | 5,821 | |
| Dividend income | 706,975 | 509,215 | 706,975 | 509,215 | |
| Interest income | 11,133 | 2,162 | 11,133 | 2,162 | |
| Other income | 55 | 153 | 55 | 153 | |
| Product warranty expense | 598 | 1,923 | 598 | 1,923 | |
| Technical assistance fee | 548 | 172 | 548 | 172 | |
| Distribution costs and administrative expenses | 44,507 | 48,491 | 44,507 | 48,491 | |

Balances as at 31 March with related parties were as follows:

| | Financial statements in which the equity method is applied and separate financial statements | | |
|----------------------------|----------------------------------------------------------------------------------------------|----------|--|
| | 2025 2024 | | |
| | (in thousa | nd Baht) | |
| Trade accounts receivables | | | |
| Parent | 208,234 | 248,397 | |
| Associate | 23 | 18 | |
| Other related parties | 642,826 | 660,359 | |
| Total | 851,083 | 908,774 | |
| Other current receivables | | | |
| Parent | 169 | - | |
| Associate | 1,341 | 1,473 | |
| Other related parties | 8,458 | 552 | |
| Total | 9,968 | 2,025 | |
| Loans to | | | |
| Other related parties | 1,484,749 | 97,830 | |
| Trade accounts payables | | | |
| Other related parties | 50,053 | 70,583 | |

Kang Yong Electric Public Company Limited Notes to the financial statements

For the year ended 31 March 2025

Other current payables

Other related parties

Parent Associate

Total

| Financial statements in which the equity method is applied and separate financial statements | | | |
|----------------------------------------------------------------------------------------------|---------|--|--|
| 2025 | 2024 | | |
| (in thousand | l Baht) | | |
| 77,914 | 88,142 | | |
| 5,405 | 5,864 | | |
| 7,034 | 3,474 | | |
| 90,353 | 97,480 | | |

Significant agreements with related parties

Technical assistance agreement

The Company entered into agreement with Mitsubishi Electric Corporation (MELCO) whereby such company agreed to provide the Company the technical information and know-how of production. In consideration thereof, the Company agreed to pay royalty fees, development fees and technical assistance fees computed based on agreed formula to MELCO. The term of the agreement was for a period of 5 years and is automatically extended for a successive period of 5 years each unless either party notifies in writing to the other party any intention of termination at least 6 months prior to expiration of the agreement.

Building rental agreement

The Company entered into a building rental agreement with Smile Super Express Co., Ltd., an associate, whereby the Company will provide building rental to the associate for use as a warehouse for its finished goods. The agreement was for a period of 2 years with rental rate as specified in the agreement. This agreement is renewed by either party notification in writing to the other party at least 60 days before expiration of this agreement. In June 2023, the Company notified to renew such agreement for a period of 2 years expiring on 31 July 2025.

Inventory management service agreement

The Company entered into an inventory management service agreement with Smile Super Express Co., Ltd., an associate. Under the term of the agreement, the Company agrees to pay an inventory management service fee in an amount and a condition as specified in the agreement. The agreement has a term of 1 year and shall be automatically extended for successive 1 year term unless terminated by either party.

Thai Baht pooling service agreement

In May 2002, the Company entered into the Thai Baht Pooling Service Agreement with Melco Thai Capital Co., Ltd. (MTC), other related party, whereby MTC agreed to provide management service relating to Thai Baht current account of the Company. In consideration thereof, the Company is committed to pay or earn the interest at the rate and method as specified in the agreement. There is no expiration of the agreement unless there are any cases complying with termination conditions as specified in the agreement.

Short term loan to related party

On 15 October 2024, the Company entered into a loan agreement with Melco Thai Capital Co., Ltd., other related party. The credit facility is amounting to Baht 2,000 million. As at 31 March 2025, the related party issued the promissory note to the Company amounting to Baht 1,480 million which bears interest at the rate of 2.17 - 2.30% per annum and will be due on the maturity dates.

Kang Yong Electric Public Company Limited Notes to the financial statements For the year ended 31 March 2025

5 Cash and cash equivalents

6

7

| | | Financial statementhe equity method and separate financial 2025 | l is applied |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
| | | (in thousand | |
| Cash on hand | | 50 | 50 |
| Cash at banks | | 153,046 | 152,262 |
| Highly liquid short-term investments | | 90,000 | 70,000 |
| Total | | 243,096 | 222,312 |
| Trade accounts receivables | | | |
| | | Financial stateme the equity metho | |
| | | and separate finance | |
| At 31 March | Note | 2025 | 2024 |
| II II much | 11010 | (in thousand | |
| Related parties | | (************************************** | 2 |
| Within credit terms | | 851,083 | 908,774 |
| Less allowance for expected credit loss | | - | _ |
| Net | 4 | 851,083 | 908,774 |
| Other parties | | | |
| Within credit terms | | 291 | 73 |
| Less allowance for expected credit loss | | 231 | - |
| Net | | 291 | 73 |
| | | | |
| Total | | 851,374 | 908,847 |
| | | 851,374 | 908,847 |
| | | Financial statement the equity methor and separate finance 2025 | ents in which d is applied |
| Inventories | | Financial stateme the equity metho and separate finance 2025 (in thousand | ents in which d is applied cial statements 2024 Baht) |
| Inventories Finished goods | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 | ents in which d is applied cial statements 2024 Baht) 170,144 |
| Inventories Finished goods Work in progress | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 54,574 | ents in which d is applied cial statements 2024 Baht) 170,144 56,618 |
| Inventories Finished goods Work in progress Raw materials and factory supplies | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 54,574 441,684 | ents in which d is applied cial statements 2024 Baht) 170,144 56,618 490,383 |
| Inventories Finished goods Work in progress Raw materials and factory supplies Goods in transit | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 54,574 441,684 15,496 | ents in which d is applied cial statements 2024 Baht) 170,144 56,618 490,383 24,109 |
| Inventories Finished goods Work in progress Raw materials and factory supplies Goods in transit Total | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 54,574 441,684 15,496 667,386 | ents in which d is applied cial statements 2024 Baht) 170,144 56,618 490,383 24,109 741,254 |
| Finished goods Work in progress Raw materials and factory supplies Goods in transit Total Less allowance for decline in value | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 54,574 441,684 15,496 667,386 (22,220) | ents in which d is applied cial statements 2024 (Baht) 170,144 56,618 490,383 24,109 741,254 (18,878) |
| Finished goods Work in progress Raw materials and factory supplies Goods in transit Total Less allowance for decline in value | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 54,574 441,684 15,496 667,386 | ents in which d is applied cial statements 2024 Baht) 170,144 56,618 490,383 24,109 741,254 |
| Total Inventories Finished goods Work in progress Raw materials and factory supplies Goods in transit Total Less allowance for decline in value Net Inventories recognised in 'cost of sales of goods': | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 54,574 441,684 15,496 667,386 (22,220) | ents in which d is applied cial statements 2024 (Baht) 170,144 56,618 490,383 24,109 741,254 (18,878) |
| Finished goods Work in progress Raw materials and factory supplies Goods in transit Total Less allowance for decline in value Net Inventories recognised in 'cost of sales of goods': | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 54,574 441,684 15,496 667,386 (22,220) 645,166 | ents in which d is applied cial statements 2024 Baht) 170,144 56,618 490,383 24,109 741,254 (18,878) 722,376 |
| Finished goods Work in progress Raw materials and factory supplies Goods in transit Total Less allowance for decline in value Net | | Financial stateme the equity metho and separate finance 2025 (in thousand 155,632 54,574 441,684 15,496 667,386 (22,220) | ents in which d is applied cial statements 2024 (Baht) 170,144 56,618 490,383 24,109 741,254 (18,878) |

Kang Yong Electric Public Company Limited Notes to the financial statements For the year ended 31 March 2025

8 Investment in associate

Investment in an associate as at 31 March 2025 and 2024 were as follows:

| | | | | Financial s in which t method is | he equity | | Sep | arate fina | ıncial stat | ements | |
|-----------------------------------------|-------------------------------------|-------|------------|----------------------------------------|-----------|-------|--------------------|--------------------------|-------------|--------|----------|
| | Type of Ownership business interest | | | At equity | method | Co | ost | Impai | irment | At cos | st - net |
| | | 2025 | 2024 %) | 2025 | 2024 | 2025 | 2024 in thousar | 2025 ad <i>Baht</i>) | 2024 | 2025 | 2024 |
| Associate Smile Super Express Co., Ltd. | Logistic | 27.12 | 27.12 | 24,890 | 23,520 | 3,000 | 3,000 | <u>-</u> | | 3,000 | 3,000 |

Smile Super Express Co. Ltd. was incorporated and operate in Thailand.

None of the Company's associate is publicly listed and consequently does not have published price quotation.

Notes to the financial statements

For the year ended 31 March 2025

Material associate

The following table summarises the financial information of the material associate as included in its own financial statements, adjusted for fair value adjustments at acquisition and differences in accounting policies. The table also reconciles the summarised financial information to the carrying amount of the Company's interest in the associate.

| | Smile Super Express Co., Ltd. | |
|-----------------------------------------------|-------------------------------|----------|
| | 2025 202 | |
| | (in thousand | Baht) |
| Revenue | 261,100 | 272,862 |
| Total comprehensive income (100%) | 6,117 | 3,573 |
| % hold | 27.12 | 27.12 |
| Company's share of total comprehensive income | 1,659 | 969 |
| Current assets | 98,477 | 100,991 |
| Non-current assets | 25,522 | 16,448 |
| Current liabilities | (25,907) | (25,369) |
| Non-current liabilities | (6,316) | (5,343) |
| Net assets (100%) | 91,776 | 86,727 |
| % hold | 27.12 | 27.12 |
| Carrying amount of interest in associate | 24,890 23,520 | |

9 Investment properties

| | the equity method is applied and separate financial statements | | | |
|------------------------------------|----------------------------------------------------------------|--------|---------|--|
| | Land | Total | | |
| | Land Buildings Tota (in thousand Baht) | | | |
| Cost | | | | |
| At 1 April 2023 | 9,578 | 91,436 | 101,014 | |
| At 31 March 2024 and 1 April 2024 | 9,578 | 91,436 | 101,014 | |
| At 31 March 2025 | 9,578 | 91,436 | 101,014 | |
| Depreciation and impairment losses | | | | |
| At 1 April 2023 | 5,670 | 91,436 | 97,106 | |
| At 31 March 2024 and 1 April 2024 | 5,670 | 91,436 | 97,106 | |
| At 31 March 2025 | 5,670 | 91,436 | 97,106 | |
| Net book value | | | | |
| At 31 March 2024 | 3,908 | - | 3,908 | |
| At 31 March 2025 | 3,908 | - | 3,908 | |
| | | | | |

Financial statements in which

Kang Yong Electric Public Company Limited Notes to the financial statements

For the year ended 31 March 2025

| | the equity method is applied and separate financial statements | | |
|--------------------------------------------------------------------------|----------------------------------------------------------------|--------|--|
| For the year ended 31 March | 2025 | 2024 | |
| · | (in thousand Baht) | | |
| Amounts recognised in profit or loss | | | |
| Rental income | 16,630 | 17,178 | |
| At 31 March | | | |
| Minimum lease payments under non-cancellable operating lease receivable: | | | |
| Within 1 year | 5,726 | 17,178 | |
| 1 - 5 years | | 5,726 | |
| Total | 5,726 | 22,904 | |

Financial statements in which

Investment properties comprise land and buildings that are leased to an associate and plots of land that are not used in operations. Renewals are negotiated with the lessee. No contingent rents are charged.

The fair value of investment properties as at 31 March 2025 of Baht 144.30 million (2024: Baht 144.30 million) was determined by independent professional valuers, at discounted cash flow using risk-adjusted discount rates for land and buildings that are leased to an associate and was considered by appraisal value of the Treasury Department for land not used in operations. The fair value of investment property has been categorised as a Level 3 fair value.

Kang Yong Electric Public Company Limited Notes to the financial statements For the year ended 31 March 2025

10 Property, plant and equipment

Financial statements in which the equity method is applied and separate financial statements

| | separate mancial statements | | | | | | | |
|----------------------------------|-----------------------------|--------------|-----------|--------------|-----------|----------|------------------|-----------|
| | Land | Buildings | Machinery | . | 0.00 | | Assets under | |
| | and | and | and | Factory | Office | | construction | |
| | improvements | improvements | equipment | equipment | equipment | Vehicles | and installation | Total |
| | | | | (in thousand | Baht) | | | |
| Cost | | | | | | | | |
| At 1 April 2023 | 235,941 | 811,379 | 1,957,018 | 4,057,283 | 208,535 | 1,622 | 122,618 | 7,394,396 |
| Additions | - | 268 | 6,982 | 27,946 | 10,472 | - | 213,312 | 258,980 |
| Transfers | 25,906 | 6,696 | 22,897 | 193,760 | 334 | - | (249,593) | - |
| Disposals / write-off | (1,400) | (694) | (10,622) | (148,430) | (8,157) | | <u> </u> | (169,303) |
| At 31 March 2024 and | | | | | | | | |
| 1 April 2024 | 260,447 | 817,649 | 1,976,275 | 4,130,559 | 211,184 | 1,622 | 86,337 | 7,484,073 |
| Additions | - | 679 | 3,170 | 28,488 | 2,630 | - | 125,458 | 160,425 |
| Transfers | 20,681 | 7,858 | 19,006 | 141,504 | 771 | - | (189,820) | - |
| Disposals / write-off | - | (550) | (18,454) | (105,046) | (6,088) | - | · - | (130,138) |
| At 31 March 2025 | 281,128 | 825,636 | 1,979,997 | 4,195,505 | 208,497 | 1,622 | 21,975 | 7,514,360 |
| | | | | | | | | |
| Depreciation | | | | | | | | |
| At 1 April 2023 | 44,266 | 726,426 | 1,445,815 | 3,618,831 | 152,184 | 1,601 | - | 5,989,123 |
| Depreciation charge for the year | 4,363 | 16,271 | 73,609 | 184,048 | 19,381 | 21 | - | 297,693 |
| Disposals / write-off | (1,400) | (691) | (10,563) | (147,574) | (8,063) | | | (168,291) |
| At 31 March 2024 and | | | | | | | | |
| 1 April 2024 | 47,229 | 742,006 | 1,508,861 | 3,655,305 | 163,502 | 1,622 | - | 6,118,525 |
| Depreciation charge for the year | 6,099 | 15,416 | 72,062 | 210,726 | 17,918 | - | - | 322,221 |
| Disposals / write-off | - | (550) | (17,991) | (104,660) | (6,009) | - | - | (129,210) |
| At 31 March 2025 | 53,328 | 756,872 | 1,562,932 | 3,761,371 | 175,411 | 1,622 | | 6,311,536 |
| | | | | | | | | |
| Net book value | | | | | | | | |
| At 31 March 2024 | 213,218 | 75,643 | 467,414 | 475,254 | 47,682 | | 86,337 | 1,365,548 |
| At 31 March 2025 | 227,800 | 68,764 | 417,065 | 434,134 | 33,086 | | 21,975 | 1,202,824 |
| | | | | | | | | |

Kang Yong Electric Public Company Limited Notes to the financial statements For the year ended 31 March 2025

11 Leases

| Right-of-use assets | the equity method is applied and separate financial statements | | |
|---------------------|----------------------------------------------------------------|--------|--|
| At 31 March | 2025 | 2024 | |
| | (in thousand Baht) | | |
| Land | 985 | 2,607 | |
| Vehicles | 9,566 | 10,907 | |
| Copy machines | 720 | 939 | |
| Computers | 5,434 | 489 | |
| Total | 16,705 | 14,942 | |

Financial statements in which

For the year ended 31 March 2025, additions to the right-of-use assets of the Company were Baht 10.96 million (2024: 3.08 million).

The Company leases a number of land, vehicles, copy machines and computers for 3 - 6 years, with extension options at the end of lease term for land lease contract. The rental is payable monthly as specified in the contract.

Extension options

Some property leases contain extension options exercisable by the Company up to one year before the end of the non-cancellable contract period. Where practicable, the Company seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Company and not by the lessors. The Company assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The Company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

| | Financial stateme the equity method separate financia | is applied and |
|--------------------------------------|-------------------------------------------------------------|----------------|
| For the year ended 31 March | 2025 | 2024 |
| | (in thousand Baht) | |
| Amounts recognised in profit or loss | | |
| Depreciation of right-of-use assets: | | |
| - Land | 2,935 | 2,939 |
| - Vehicles | 4,840 | 5,111 |
| - Copy machines | 219 | 154 |
| - Computers | 1,204 | 279 |
| Interest on lease liabilities | 546 | 533 |

For the year ended 31 March 2025, total cash outflow for leases of the Company were Baht 9.87 million (2024: Baht 9.83 million).

Notes to the financial statements

For the year ended 31 March 2025

12 Intangible assets

Financial statements in which the equity method is applied and separate financial statements

| | Software licences (ii | Computer software n thousand Baht) | Total |
|---------------------------|-----------------------|------------------------------------|---------|
| Cost | 27.760 | 42.264 | 00.122 |
| At 1 April 2023 | 37,768 | 42,364 | 80,132 |
| Additions | - | 12,353 | 12,353 |
| Write-off | | (1,068) | (1,068) |
| At 31 March 2024 and | 27.7(0 | 53 (40 | 01 415 |
| 1 April 2024 | 37,768 | 53,649 | 91,417 |
| Additions | - | 7,083 | 7,083 |
| Write-off | | (25) | (25) |
| At 31 March 2025 | 37,768 | 60,707 | 98,475 |
| Amortisation | | | |
| At 1 April 2023 | 23,985 | 28,979 | 52,964 |
| Amortisation for the year | 3,693 | 6,601 | 10,294 |
| Write-off | - | (1,068) | (1,068) |
| At 31 March 2024 and | - | | ()) |
| 1 April 2024 | 27,678 | 34,512 | 62,190 |
| Amortisation for the year | 3,547 | 8,389 | 11,936 |
| Write-off | | (25) | (25) |
| At 31 March 2025 | 31,225 | 42,876 | 74,101 |
| Net book value | | | |
| At 31 March 2024 | 10,090 | 19,137 | 29,227 |
| At 31 March 2025 | 6,543 | 17,831 | 24,374 |

13 Provision for warranties

| | Financial statements |
|-----------------------------------|----------------------|
| | in which the equity |
| | method is applied |
| | and separate |
| | financial statements |
| | (in thousand Baht) |
| At 1 April 2023 | 75,812 |
| Provisions made | 39,515 |
| Provisions used | (46,707) |
| At 31 March 2024 and 1 April 2024 | 68,620 |
| Provisions made | 34,992 |
| Provisions used | (41,897) |
| At 31 March 2025 | 61,715 |

A provision for product warranties is recognised when the underlying products or services are sold. The provision is based on historical actual claimed data and a weighting of all possible outcomes against their associated probabilities. Management estimates the provision for warranties by estimation from the proportion of actual warranty claimed and total sales of products during average claimed years.

Kang Yong Electric Public Company Limited Notes to the financial statements For the year ended 31 March 2025

14 Non-current provisions for employee benefits

| | the equity metho | Financial statements in which the equity method is applied and separate financial statements | | |
|-----------------------------------|------------------|----------------------------------------------------------------------------------------------|--|--|
| At 31 March | 2025 | 2024 | | |
| | (in thousan | nd Baht) | | |
| Post-employment benefits | | | | |
| Defined benefit plan | 253,740 | 260,222 | | |
| Other long-term employee benefits | 17,542 | 14,903 | | |
| Total | 271,282 | 275,125 | | |

Defined benefit plan

The Company operate a defined benefit plan based on the requirement of Thai Laboure Protection Act B.E 2541 (1998) to provide retirement benefits to employees based on pensionable remuneration and length of service. The defined benefit plans expose the Company to actuarial risks, such as longevity risk and interest rate risk.

| | Financial statements in which | | |
|--------------------------------------------------|---------------------------------------------------------------|-------------|--|
| | the equity method is applied | | |
| Present value of the defined benefit obligations | and separate financial statements | | |
| | 2025 | 2024 | |
| | (in thousan | nd Baht) | |
| At 1 April | 275,125 | 270,029 | |
| Recognised in profit or loss: | | | |
| Current service cost | 19,818 | 17,822 | |
| Past service cost | 1,893 | 5,694 | |
| Interest on obligations | 7,304 | 7,374 | |
| | 29,015 | 30,890 | |
| Recognised in other comprehensive income: | | | |
| Actuarial (gain) loss | | | |
| - Financial assumptions | 8,553 | 2,729 | |
| - Experience adjustment | (2,688) | 84 | |
| | 5,865 | 2,813 | |
| Benefit paid | (38,723) | (28,607) | |
| At 31 March | 271,282 – | 275,125 | |
| At 31 March | | 273,123 | |
| | Financial statements in which | | |
| | the equity method is applied and separate financial statement | | |
| Principal actuarial assumptions | | | |
| | 2025 | 2024 | |
| | (%) | | |
| Discount rate | 2.20 - 2.42 | 2.60 - 2.81 | |
| Future salary growth | 5.00 | 5.00 | |

Assumptions regarding future mortality have been based on published statistics and mortality tables.

At 31 March 2025, the weighted-average duration of the defined benefit obligation was 10 - 14 years (2024: 9 - 13 years).

Notes to the financial statements

For the year ended 31 March 2025

Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant.

Financial statements in which the equity method is applied and separate financial statements

| | approca and separate maneral statements | | | | | |
|------------------------------------------|-----------------------------------------|------------|---------------------------|----------|--|--|
| Effect to the defined benefit obligation | 1% increase in | assumption | 1% decrease in assumption | | | |
| At 31 March | 2025 | 2024 | 2025 | 2024 | | |
| | (in thousand Baht) | | | | | |
| Discount rate | (19,858) | (22,095) | 23,058 | 25,551 | | |
| Future salary growth | 18,983 | 18,608 | (16,695) | (16,399) | | |

15 Share premium and legal reserves

Share premium

Section 51 of the Public Companies Act B.E. 2535 requires companies to set aside share subscription monies received in excess of the par value of the shares issued to a reserve account ("share premium"). Share premium is not available for dividend distribution.

Legal reserve

Section 116 of the Public Companies Act B.E. 2535 requires that a public company shall allocate not less than 5% of its annual net profit, less any accumulated losses brought forward, to a reserve account ("legal reserve"), until this account reaches an amount not less than 10% of the registered authorised capital. The legal reserve is not available for dividend distribution.

Other component of equity

The fair value reserve comprise:

- the cumulative net change in the fair value of equity securities designated at FVOCI.

16 Segment information and disaggregation of revenue

The Company operates in a single line of business, namely the manufacturing and selling of household electrical appliances, which is an integrated line of product. The Company sales goods in domestic and overseas. The chief operating decision maker (CODM) determines operating segment on a geographical basis as follows:

- Segment 1 Sale of goods and rendering of services in Thailand
- Segment 2 Sale of goods in Japan
- Segment 3 Sale of goods in other countries

The Company's strategic divisions are managed separately because they require different marketing strategies. For each of the strategic divisions, the chief operating decision maker (CODM) reviews internal management reports at least on a monthly basis.

Information regarding the results of each reportable segment is included below. Performance is measured based on segment operating profit, as included in the internal management reports that are reviewed by the Company's CODM. Segment operating profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

The Company's operations mainly involve business segments in manufacturing and selling of household electrical appliances in Thailand and sale goods in both domestic and oversea (Japan and other countries). Financial information of the Company by operating segments on a geographical basis for the years ended 31 March 2025 and 2024 was as follows:

| | | Overseas | | | | | | |
|------------------------------------|-----------|-----------|-----------|------------|-----------|---------|------------|------------|
| | Dom | nestic | Jap | an | Othe | ers | To | tal |
| For the year ended 31 March | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 |
| | | | | (in thousa | nd Baht) | | | |
| Revenue from sale of goods and | | | | | | | | |
| rendering of services | 2,717,690 | 2,962,093 | 2,318,478 | 3,136,395 | 1,046,077 | 980,789 | 6,082,245 | 7,079,277 |
| Segment profit | 373,334 | 345,166 | (35,039) | 294,139 | 83,383 | 117,398 | 421,678 | 756,703 |
| Unallocated expenses | | | | | | | (599,220) | (652,737) |
| Investment income | | | | | | | 834,145 | 604,179 |
| Net foreign exchange gain | | | | | | | 2,039 | 33,418 |
| Other income | | | | | | | 45,831 | 53,669 |
| Finance costs | | | | | | | (546) | (533) |
| Share of profit of associate | | | | | | | 1,659 | 969 |
| Profit before tax expense | | | | | | | 705,586 | 795,668 |
| Tax expense | | | | | | | (3,079) | (58,052) |
| Profit for the year | | | | | | | 702,507 | 737,616 |
| | | | | | | | | |
| Segment assets as at 31 March | | | | | | | 11,243,380 | 11,114,757 |
| | | | | | | | | |
| Segment liabilities as at 31 March | | | | | | | 1,654,774 | 1,746,548 |

Kang Yong Electric Public Company Limited Notes to the financial statements

For the year ended 31 March 2025

Major customers

Revenues from major customers of the Company's 1 and 2 segments represents approximately Baht 5,024.39 million (2024: Baht 6,026.60 million) of the Company's total revenue.

Promotional privileges

The Company has been granted promotional certificates by the Office of the Board of Investment for manufacturing and distributing household electrical appliances business. The Company has been granted several privileges including exemption from payment of import duty on imported raw material for using in production for export from promoted operations with certained terms and conditions prescribed in the promotional certificates.

As a promoted company, the Company must comply with certain terms and conditions prescribed in the promotional certificate.

Financial statements

17 Investment income

| | | in which the eq | uity method | | |
|---------------------------------------|------|-----------------|-------------|------------------|---------------|
| | | is appl | | Separate financi | al statements |
| | Note | 2025 | 2024 | 2025 | 2024 |
| | | | (in thous | and Baht) | |
| Rental income | | | | | |
| Rental income from operating lease of | | | | | |
| investment properties | 4, 9 | 16,630 | 17,178_ | 16,630 | 17,178 |
| Dividend income | | | | | |
| Associate | 4 | - | - | 290 | 710 |
| Other related parties | 4 | 706,975 | 509,215 | 706,975 | 509,215 |
| Other parties | | 540 | 273 | 540 | 273 |
| | _ | 707,515 | 509,488 | 707,805 | 510,198 |
| Interest income | | | | | |
| Other related parties | 4 | 11,133 | 2,162 | 11,133 | 2,162 |
| Other parties | | 98,867 | 75,351 | 98,867 | 75,351 |
| • | _ | 110,000 | 77,513 | 110,000 | 77,513 |
| Total | _ | 834,145 | 604,179 | 834,435 | 604,889 |

Notes to the financial statements

For the year ended 31 March 2025

18 Expenses by nature

19

The statements of comprehensive income include an analysis of expenses by function. Expenses by nature disclosed in accordance with the requirements of various TFRS were as follows:

| | Financial statements in which the equity method is applied and separate financial statements 2025 2024 | | |
|------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------|--|
| | (in thousand | d Baht) | |
| Included in cost of sale of goods: | , | , | |
| Changes in inventories of finished goods | | | |
| and work in progress | 16,556 | 341,821 | |
| Raw materials and consumables used | 4,127,784 | 4,432,856 | |
| Employee benefit expenses | 764,321 | 786,044 | |
| Depreciation and amortisation | 308,962 | 284,075 | |
| Included in distribution costs: | | | |
| Royalty fee | 127,261 | 151,394 | |
| Transportation expenses | 79,652 | 67,560 | |
| Product warranty expense | 34,993 | 39,515 | |
| Advertising and sales promotion expenses | 8,182 | 8,026 | |
| Included in administrative expenses: | | | |
| Product development fee | 5,834 | 169,642 | |
| Employee benefit expenses | 168,741 | 168,925 | |
| Warehouse rental charge | 61,098 | 61,016 | |
| Income tax expense | | | |
| | Financial staten | nents in which | |
| | the equity meth | | |
| Income tax recognised in profit or loss | and separate fina | | |
| | 2025 | 2024 | |
| | (in thousa | nd Baht) | |
| Current tax expense | | | |
| Current year | | 4,169 | |
| | <u> </u> | 4,169 | |
| Deferred tax expense | | | |
| Movements in temporary differences | 3,079 | 53,883 | |
| | 3,079 | 53,883 | |
| Total tax expense | 3,079 | 58,052 | |

| Financial statements in which the equity method is applied | | | |
|------------------------------------------------------------|--|--|--|
| and separate financial statements | | | |

| | | an | d separat | e financial stater | nents | , |
|------------------------------------------------|------------------------------------------------|-----------|-----------|--------------------|---------------|--------------|
| | | 2025 | - | | 2024 | |
| | | Tax | | | Tax | |
| | Before | (expense) | Net o | of Before | (expense) | Net of |
| Income tax | tax | benefit | tax | tax | benefit | tax |
| | | | (in t | housand Baht) | | |
| Recognised in other comprehensive income (| expense) | | , | , | | |
| Financial assets measured | 1 / | | | | | |
| at FVOCI | 142,015 | (28,403) | 113,6 | 1,018,671 | (203,734) | 814,937 |
| Defined benefit plan | , | (-,, | - , - | ,, | ()) | - , |
| actuarial gains (losses) | (5,865) | 1,173 | (4,69 | 92) (2,813) | 563 | (2,250) |
| Total | 136,150 | (27,230) | 108,92 | | | |
| | | | | | | |
| | | | | Financial stat | ements in wl | hich |
| | | | | the equity me | ethod is appl | ied |
| Reconciliation of effecti | ve tax rate | | | 2025 | | 2024 |
| 0 00 | | | Rate | (in thousand | Rate | (in thousand |
| | | | (%) | Baht) | (%) | Baht) |
| Profit before tax expense | 2 | | | 705,586 | | 795,669 |
| Income tax using the Tha | ai corporation | tax rate | 20.00 | 141,117 | 20.00 | 159,134 |
| Income not subject to tax | ζ. | | | (141,835) | | (102,093) |
| Additional deduction exp | enses for tax | purposes | | (329) | | (275) |
| Expenses not deductible | for tax purpos | ses | | 1,323 | | 1,286 |
| Current year losses for w | hich no defer | red tax | | | | |
| asset was recognised | | | | 2,803 | | |
| Total | | = | 0.44 | 3,079 | 7.30 | 58,052 |
| | | | | Separate fina | | |
| Reconciliation of effecti | ive tax rate | | _ | 2025 | | 2024 |
| | | | Rate | (in thousand | | (in thousand |
| D 011 0 | | | (%) | Baht) | (%) | Baht) |
| Profit before tax expense | | | ••• | 704,217 | | 795,409 |
| | Income tax using the Thai corporation tax rate | | 20.00 | 140,843 | 20.00 | 159,082 |
| Income not subject to tax | | | | (141,561) | | (102,041) |
| Additional deduction expenses for tax purposes | | | (329) | | (275) | |
| Expenses not deductible for tax purposes | | | 1,323 | | 1,286 | |
| Tax loss carried forward | | | | - | | 49,419 |
| Utilisation of tax loss car | | rad tax | | - | | (49,309) |
| Current year losses for w | men no defer | icu iax | | 2,803 | | |
| asset was recognised Other | | | | 2,003 | | (110) |
| Total | | | 0.44 | 3,079 | 7.30 | 58,052 |
| 1 Otal | | = | V.44 | 3,079 | 7.30 | 30,034 |

Notes to the financial statements

For the year ended 31 March 2025

Financial statements in which the equity method is applied and separate financial statements

| Deferred tax | Asse | ets | Liabilit | ties |
|---------------------------------------|-----------|-----------|-----------|-----------|
| At 31 March | 2025 2024 | | 2025 | 2024 |
| | | | | |
| Total | 76,271 | 74,836 | (653,987) | (622,243) |
| Set off of tax | (76,271) | (74,836)_ | 76,271 | 74,836 |
| Net deferred tax assets (liabilities) | | | (577,716) | (547,407) |

Financial statements in which the equity method is applied and separate financial statements

| | | (Charged) | | |
|------------------------------------------------------|--------------------|----------------|----------------------------------------|------------------|
| Deferred tax | At 1 April 2024 | Profit or loss | Other comprehensive income usand Baht) | At 31 March 2025 |
| Deferred tax assets | | (****** | , | |
| Inventories | | | | |
| (allowance for decline in value) | 3,776 | 668 | - | 4,444 |
| Investment properties (impairment losses on land not | · | | | · |
| used in operations) | 1,134 | - | - | 1,134 |
| Lease liablities | 3,089 | 327 | - | 3,416 |
| Provision for warranties | 13,724 | (1,381) | - | 12,343 |
| Non-current provisions for employee | | | | |
| benefits | 55,025 | (1,942) | 1,173 | 54,256 |
| Provident funds | 967 | (289) | - | 678 |
| Loss carry forward | 110 | (110) | | |
| Total | 77,825 | (2,727) | 1,173 | 76,271 |
| Deferred tax liabilities | | | | |
| Property, plant and equipment | | | | |
| (depreciation gap) | (11,846) | - | - | (11,846) |
| Right-of-use assets | (2,989) | (352) | - | (3,341) |
| Financial assets measured at FVOCI | (610,397) | | (28,403) | (638,800) |
| Total | (625,232) | (352) | (28,403) | (653,987) |
| Net | (547,407) | (3,079) | (27,230) | (577,716) |

Financial statements in which the equity method is applied and separate financial statements

| | | (Charged) | | |
|-------------------------------------|------------|----------------|---------------|-------------|
| | | | Other | |
| | At 1 April | | comprehensive | At 31 March |
| Deferred tax | 2023 | Profit or loss | income | 2024 |
| | | (in tho | usand Baht) | |
| Deferred tax assets | | | | |
| Inventories | | | | |
| (allowance for decline in value) | 7,013 | (3,237) | - | 3,776 |
| Investment properties | | | | |
| (impairment losses on land not | | | | |
| used in operations) | 1,134 | - | - | 1,134 |
| Lease liablities | 4,332 | (1,243) | - | 3,089 |
| Provision for warranties | 15,162 | (1,438) | - | 13,724 |
| Non-current provisions for employee | | | | |
| benefits | 54,006 | 456 | 563 | 55,025 |
| Provident funds | 1,271 | (304) | - | 967 |
| Loss carry forward | 49,419 | (49,309) | - | 110 |
| Total | 132,337 | (55,075) | 563_ | 77,825 |
| Deferred tax liabilities | | | | |
| Property, plant and equipment | | | | |
| (depreciation gap) | (11,846) | - | - | (11,846) |
| Right-of-use assets | (4,181) | 1,192 | - | (2,989) |
| Financial assets measured at FVOCI | (406,663) | - | (203,734) | (610,397) |
| Total | (422,690) | 1,192 | (203,734) | (625,232) |
| Net | (290,353) | (53,883) | (203,171) | (547,407) |

The tax losses expire in 2029. The deductible temporary differences do not expire under current tax legislation. The Company has not recognised these items as deferred tax assets because it is not probable that the Company will have sufficient future taxable profit to utilise the benefits therefrom.

Annual dividend for 2023 26 July 2023

Notes to the financial statements For the year ended 31 March 2025

20 Basic earnings per share

21

| | | | cial statements in which quity method is applied | | eparate al statements | |
|---------------------------------------|---------------|---------------------------|--------------------------------------------------|------------|--------------------------|--|
| For the year ended 31 Me | arch | 2025 | 2024 | 2025 | 2024 | |
| | | (in tho | usand Baht / the | ousand sho | ares) | |
| Profit attributable to or | dinary | | | | | |
| shareholders of the Co | mpany (basic) | 702,507 | 737,616 | 701,138 | 737,357 | |
| Number of ordinary shares outstanding | | 19,800 19,800 | | 19,800 | 19,800 | |
| Earnings per share (bas | ic) (in Baht) | <u>35.48</u> <u>37.25</u> | | 35.41 | 37.24 | |
| Dividends | Approval date | Payment schedule | Dividend rate p | | Amount | |
| 2025 Annual dividend for 2024 | 26 July 2024 | August 2024 | | 29.85 | 591.0 | |
| 2024 | | | | | | |

August 2023

4.10

81.18

22 Financial instruments

(a) Carrying amounts and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities measured at amortised cost if the carrying amount is a reasonable approximation of fair value.

| | Financial state | ements in which t | the equity method is applied and separate financial statements | | | |
|-------------------------------------|-----------------|-------------------|----------------------------------------------------------------|----------|-----------|-----------|
| | Carrying | amount | Fair value | | | |
| | Financial | | | | | |
| | instruments | | | | | |
| | measured at | | | | | |
| At 31 March | FVOCI | Total | Level 1 | Level 2 | Level 3 | Total |
| | | | (in thousa | nd Baht) | _ | |
| 2025 | | | (| | | |
| Financial assets | | | | | | |
| Other financial assets: | | | | | | |
| Equity instruments | 3,356,627 | 3,356,627 | 784 | _ | 3,355,843 | 3,356,627 |
| Total other financial assets | 3,356,627 | 3,356,627 | | | , , | |
| 2024 | | | | | | |
| 2024 | | | | | | |
| Financial assets | | | | | | |
| Other financial assets: | | | | | | |
| Equity instruments | 3,214,612 | 3,214,612 | 1,240 | - | 3,213,372 | 3,214,612 |
| Total other financial assets | 3,214,612 | 3,214,612 | | | | |

Kang Yong Electric Public Company Limited Notes to the financial statements

For the year ended 31 March 2025

Financial instruments not measured at fair value

The Company determined Level 3 fair values for investments in equity instruments which is not actively traded in market. The fair value of the investment was then determined using a valuation technique that used significantly unobservable input such as dividend discounted model, and market comparison technique.

Sensitivity analysis

For the fair values of financial assets measured at fair value Level 3, reasonably possible changes at the reporting date to one of the significant unobservable inputs, holding other inputs constant, would have the following effects;

| Valuation technique | Significant unobservable inputs | Inter-relationship between significant unobservable inputs and fair value measurement |
|-----------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------|
| Dividend discounted model | Discount rate | The estimated fair value would increase (decrease) if the discount rate was lower (higher) |
| Market comparison technique | Adjusted market multiple | The estimated fair value would increase (decrease) if the adjusted market multiple were higher (lower) |
| | | Financial statements in which |

| | the equity method is applied and separate financial statements | | |
|--------------------------------------------------------------|----------------------------------------------------------------|-----------|--|
| Reconciliation of Level 3 fair values | 2025 | 2024 | |
| | (in thousand Baht) | | |
| Equity securities | | | |
| At 1 April | 3,213,372 | 2,194,283 | |
| Net change in fair value (including unrealised transactions) | | | |
| - recognised in OCI | 142,471 | 1,019,089 | |
| At 31 March | 3,355,843 | 3,213,372 | |

(b) Financial risk management policies

Risk management framework

The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The board of directors has established the risk management committee, which is responsible for developing and monitoring the Company's risk management policies. The committee reports regularly to the board of directors on its activities.

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

Notes to the financial statements

For the year ended 31 March 2025

The Company audit committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The Company audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

(b.1) Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers.

(b.1.1) Trade accounts receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the factors that may influence the credit risk of its customer base, including the default risk associated with the industry and country in which customers operate.

The risk management committee has established a credit policy under which each new customer is analysed individually for creditworthiness before the Company's trade terms and conditions are offered. The Company's review sale limits for each customer regularly. Any sales exceeding those limits require approval.

The Company limits its exposure to credit risk from trade accounts receivables by establishing a maximum payment period of 4 months. Outstanding trade receivables are regularly monitored by the Company. An impairment analysis is performed by the Company at each reporting date. The provision rates of expected credit loss are based on days past due for to reflect differences between economic conditions in the past, current conditions and the Company's view of economic conditions over the expected lives of the receivables.

Information relevant to trade accounts receivables are disclosed in note 6.

(b.1.2) Cash and cash equivalent

The Company's exposure to credit risk arising from cash and cash equivalents is limited because the counterparties are banks and financial institutions which the Company considers to have low credit risk.

(b.2) Liquidity risk

The Company monitors its liquidity risk and maintains a level of cash and cash equivalents deemed adequate by management to finance the Company's operations and to mitigate the effects of fluctuations in cash flows.

The following table are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted and include contractual interest payments and exclude the impact of netting agreements.

Notes to the financial statements

For the year ended 31 March 2025

Financial statements in which the equity method is applied and separate financial statements

| | | - | Contractual More than 1 year but | cash flows | |
|--------------------------------------|--------------------|-----------|----------------------------------|------------|---------|
| | Carrying | 1 year or | less than | More than | |
| At 31 March | amount | less | 5 years | 5 years | Total |
| | (in thousand Baht) | | | | |
| 2025 | | | | | |
| Non-derivative financial liabilities | | | | | |
| Trade payables | 454,487 | 454,487 | - | - | 454,487 |
| Other current payables | 260,823 | 260,823 | - | - | 260,823 |
| Lease liabilities | 17,079 | 7,288 | 10,807 | | 18,094 |
| | 732,389 | 722,598 | 10,807 | - | 733,404 |
| 2024 | | | | | |
| Non-derivative financial liabilities | | | | | |
| Trade payables | 541,849 | 541,849 | - | - | 541,849 |
| Other current payables | 282,570 | 282,570 | - | - | 282,570 |
| Lease liabilities | 15,443_ | 8,493 | 7,548_ | | 16,041 |
| | 839,862 | 832,912 | 7,548 | | 840,460 |

(b.3) Market risk

The Company is exposed to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is as follows:

(b.3.1) Foreign currency risk

The Company is exposed to foreign currency risk relating to purchases and sales which are denominated in foreign currencies. The Company primarily utilises forward exchange contracts with maturities of less than one year to hedge such financial assets and liabilities denominated in foreign currencies. The forward exchange contracts entered into at the reporting date also relate to anticipated purchases and sales, denominated in foreign currencies, for the subsequent period.

Financial statements in which the equity method is applied and separate financial statements

| 2 | 2024 | 202 | 2.3 |
|----------|------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| | | | |
| USD | JPY | USD | JPY |
| | (in thousan | ed Baht) | |
| 485,262 | 168,835 | 307,895 | 7,174 |
| (34,887) | (42,528) | (41,273) | (52,203) |
| | | | |
| 450,375 | 126,307 | 266,622 | (45,029) |
| | | | |
| | | | |
| 450,375 | 126,307 | 266,622 | (45,029) |
| | USD 485,262 (34,887) 450,375 | USD JPY (in thousand 485,262 168,835 (34,887) (42,528) 450,375 126,307 | USD JPY USD (in thousand Baht) 485,262 168,835 307,895 (34,887) (42,528) (41,273) 450,375 126,307 266,622 |

Notes to the financial statements For the year ended 31 March 2025

Sensitivity analysis

A reasonably possible strengthening (weakening) of Thai Baht against all other foreign currencies at the reporting date would have affected the measurement of financial instruments denominated in a foreign currency. This analysis assumes that all other variables, in particular interest rates, remain constant.

Financial statements in which

| | | the equity method is applied and separate financial statements | |
|--------------------------|----------|----------------------------------------------------------------|-----------|
| Impact to profit or loss | Movement | Strengthening | Weakening |
| | (%) | (in thousand Baht) | |
| At 31 March 2025 | | | |
| USD | 1 | (4,504) | 4,504 |
| JPY | 1 | (1,263) | 1,263 |
| At 31 March 2024 | | | |
| USD | 1 | (2,666) | 2,666 |
| ЈРҮ | 1 | 450 | (450) |

(b.3.2) Interest rate risk

Interest rate risk is the risk that future movements in market interest rates will affect the results of the Company's operations and its cash flows because loan interest rates are mainly fixed. So the Company has low interest rate risk. The sensitivity impact to the increase or decrease in interest expenses from borrowings, as a result of changes in interest rates is immaterial on financial statements of the Company.

23 Capital management

The Board of Directors' policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board regularly monitors the return on capital, by evaluating result from operating activities divided by total shareholders' equity, excluding non-controlling interests and also monitors the level of dividends to ordinary shareholders.

24 Commitments with non-related parties

| | Financial statements in which the equity method is applied and separate financial statements | | |
|-----------------------------------------|----------------------------------------------------------------------------------------------|--------------------|--|
| | 2025 | 2024 | |
| | (in thousan | (in thousand Baht) | |
| Capital commitments Plant and equipment | 6,617 | 46,232 | |
| Other commitments Bank guarantees | 8,150 | 10,000 | |
| | | | |